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# Smart Buildings Exchange

Achieving Persistent Operational Performance September 16, 2020

### **Achieving Persistent Operational Performance**

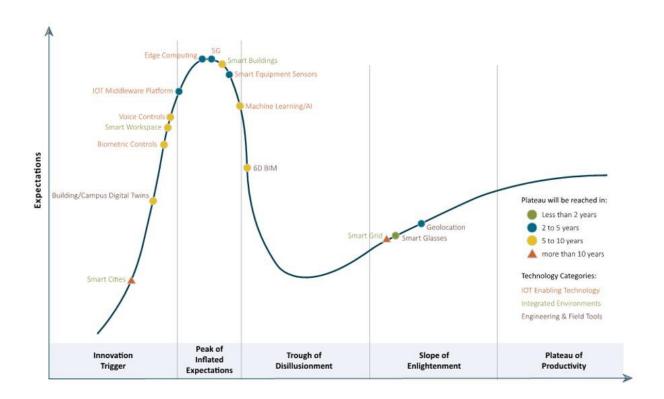
### **Poll Question**

What is your top priority when thinking about application of technology to operations over the next five years?

- Overall operating costs
- Preventive maintenance and equipment life
- Occupant health and safety
- Workforce capacity and development
- Energy efficiency
- Something else entirely







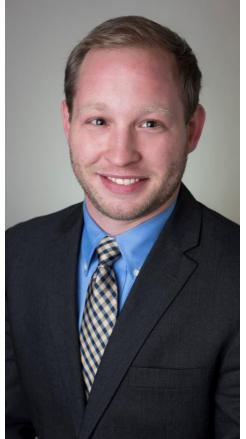
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#### **Poll Question**

What "connected building" technology gets you most excited?

- Machine learning applied to operations
- Proactive maintenance based on equipment monitoring
- Optimized Indoor Environmental Quality (occupant wellness and risk mitigation)
- Asset geotagging and integration to CMMS/workflow
- Digital twins based on BIM and performance data
- Microgrid and eco-district applications









Achieving Persistent Operational Performance

#### **Panelists**

- Roy Buchert, Kaiser Permanente
- Mike Kowalick, South Landing EcoDistrict
- Norm Menter, University of Washington

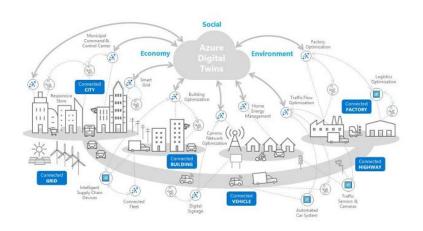


#### Moderator

• Ric Cochrane, McKinstry

### **Achieving Persistent Operational Performance**

### Problem Statement



- What are your greatest concerns in operating buildings and managing facilities assets and teams?
- Are building technology applications a benefit or burden for operations and energy efficiency?

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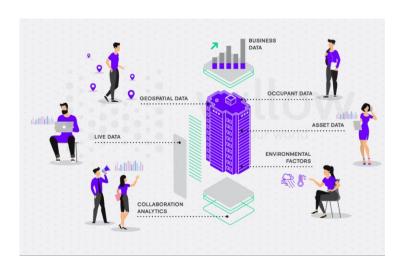
### **Root Causes**



- What is the current state of system interoperability?
- Why is the building sector lagging so far behind other sectors in realizing energy and operational efficiencies?

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# The Way Forward – Best Practices



- Is there a different way of being/doing?
- What can we do differently with what we have?
- What is the role of "human systems" in building tech?
- What is your "call to action" to building owners and operators?

### Kaiser Permanente

# Fault Detection & Diagnostics (FDD)

- Identifies issues in real time
- Monetizes and prioritizes
- Lists potential causes
- Enables deep dive
- Provides transparency
- Facilitates advocacy







### South Landing

### The Catalyst Building



Five floors / 159,000 square feet
Zero-energy certification targeted
Zero-carbon certification targeted
Cross-laminated timber (CLT) construction

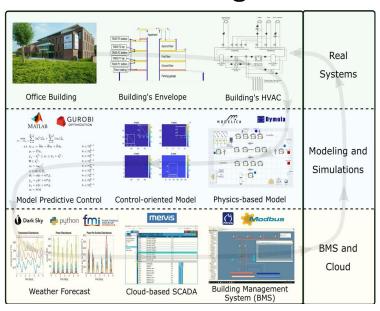
### The Morris Center

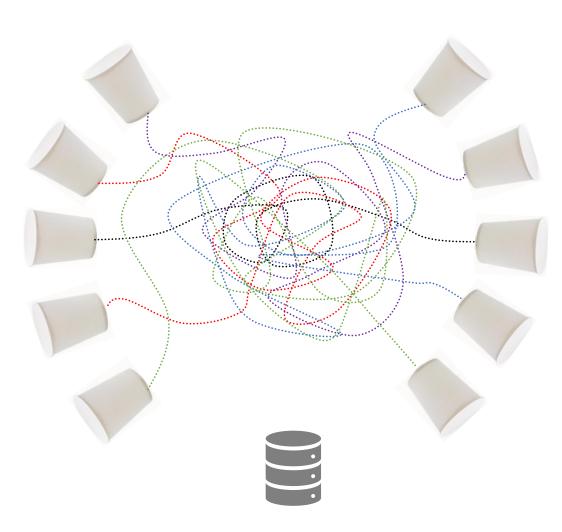


Four floors / 40,000 square feet All-electric central energy plant Grid-optimized EcoDistrict operations Energy research center and testbeds

### South Landing

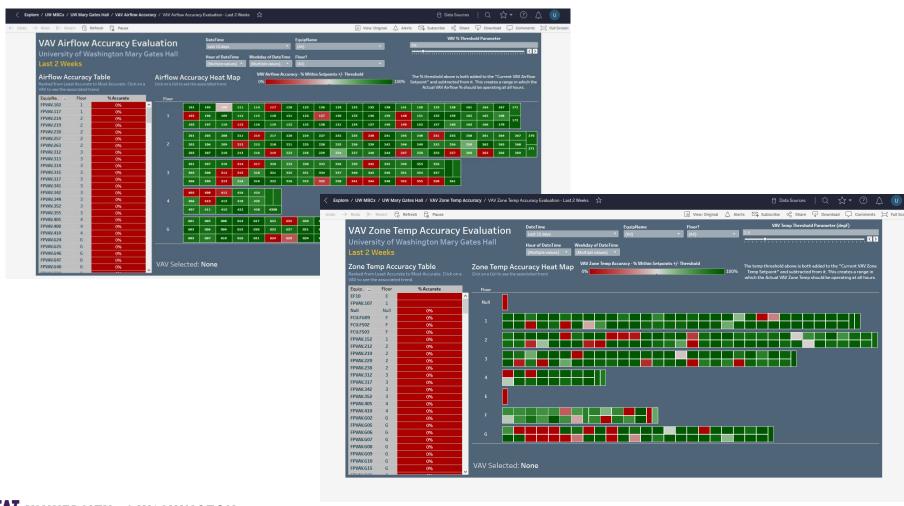
### Dynamic Energy Modeling



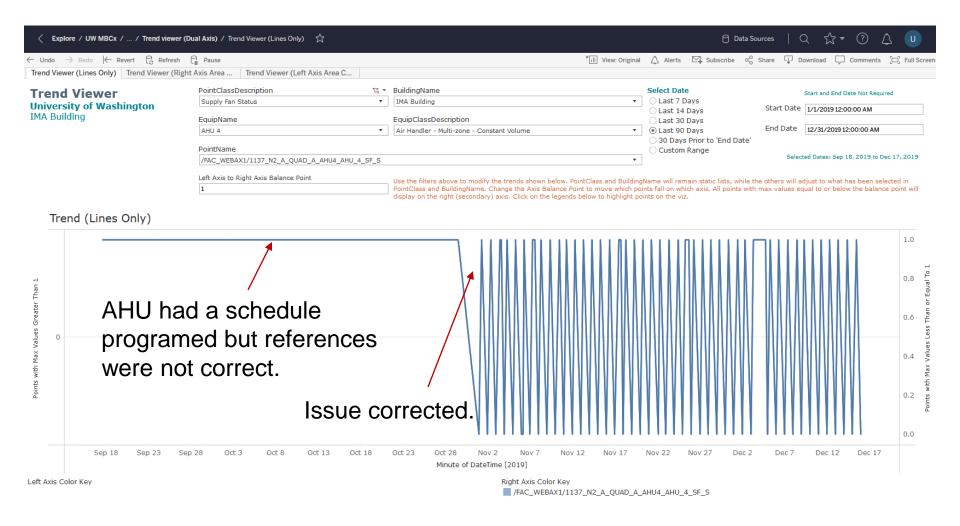


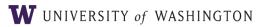
# Meter Monitor Program & Monitoring Based Commissioning

# **Building Performance Insights**



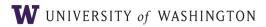
### IMA AHU-4 Schedule



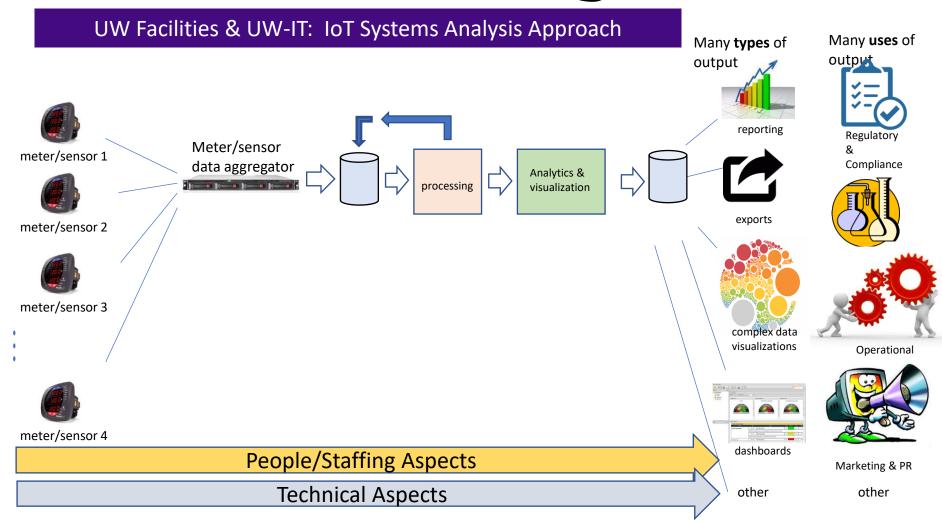


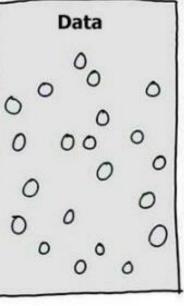
## **Cost Savings Summary**

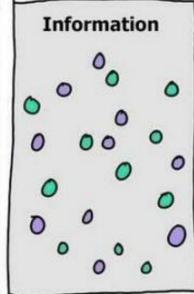
- 2018 Utility Cost Avoided \$11,794 per year
  - (calculated from Loew, Mary Gates, IMA = 581K GSF)
- 2018 Labor/yr. \$8,374 (all MBCx AIM work orders)
- Future State @ Scale:
  - At 100 buildings/11M GSF
  - Avoided Utility Cost = \$245k/yr.
  - Shop 69 Direct Labor Cost = \$174k/yr.
  - Comply with Clean Buildings Code & Tune-up Ord.

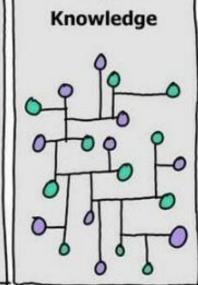


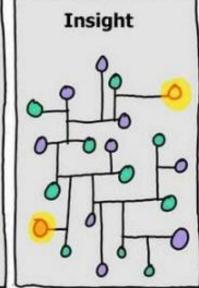
### Meter Monitor Program

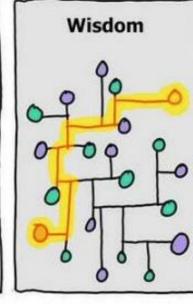












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### Calls to Action

- Focus on Human Systems served by Technology
- Think big, create a path, start small
- Demand "open"
- Make your data work for you
- Align construction and operations
- Develop common language
- Bridge the IT/OT divide